



In Christ God was reconciling the world to himself,

not counting their trespasses against them, and entrusting the message of reconciliation to us. So we are ambassadors for Christ, since God is making his appeal through us; we entreat you on behalf of Christ, be reconciled to God. For our sake he made him to be sin who knew no sin, so that in him we might become the righteousness of God.

2 CORINTHIANS 5:19-21

THE CEO & BOARD CHAIR

Digging Deep

Responding to crime through equipping and mobilizing the Christian community

This past year was filled with anticipation, challenges, excitement, and inspired solutions. Together as a called community of volunteers, staff, chaplains, church leaders, and fellow believers, we prayed, learned, listened, grew, and encouraged one another - relying on the Holy Spirit to guide our steps. When faced with discouragement, obstacles, and exhaustion, we persevered in the Lord, who indeed proved to be a worthy and faithful companion and our strength.

Throughout this year, we chose "pathway to change" as our updated tagline. The goal of this pathway is that it will lead to both wholeness and holiness.

We dedicate ourselves to this goal as we mentor and lead prisoners, ex-prisoners, their families, and victims along this path, bearing witness to God's message of reconciliation and hope.

This year we saw Prison Fellowship Canada's (PFC's) capacity grow substantially as we expanded in BC and the Atlantic provinces. This completed our strategic plans to have a local presence in every region. The geography of Canada is vast and local representatives of the ministry enrich the ministry as we serve among the various contexts in this country. As a team, we meet weekly to pray and devote ourselves and our work to the Lord from coast to coast.

The prodigal son walked the road back to His father's house, similarly a prisoner can walk back to our Father and be welcomed with open arms. For many, that road is murky, unlevelled, and challenging to travel alone. Our portion is to journey alongside, removing barriers from moving forward and providing a path to integration in community as God intended. It is our privilege to champion the Christian community that creates these conditions where the story of the Prodigal Son is possible for every prisoner, where a story of loss, grief, and shame becomes a story of restoration for all.

To God be the glory,

STACEY CAMPBELL

DAVID HUTCHINSON BOARD CHAIR





VALUES

Prayer

Respect For All

Integrity & Accountability

Growth

Clarity

Encouragement

VISION

Our vision is to be a national community of reconciliation and restoration to prisoners, ex-prisoners, their families and victims using a faith-based approach to transformation based on the life and teachings of Jesus Christ.

MISSION

Our mission is to prepare and mobilize the Canadian Christian community in response to the issue of crime and the restoration of prisoners.

PFC Impact 2021 | 2022 CLIENTS SERVED

5,952
PRISONERS
SERVED

102 EX-PRISONERS SERVED[†]

3,608
CHILDREN
SERVED†



PARTNER ENGAGEMENT

450 Church Partners Engaged

52 Camp Partners

New Volunteers
Trained



2045 Total Volunteers

6 Organizational Partners

43 Community Offices Engaged††

PARTNERS BY REGION



Church partners

SW Ontario	177	6
Alberta	68	6
Atlantic	52	10
East Ontario	51	2
Manitoba	36	8
BC & Northern Canada	34	8
Quebec	26	4
Saskatchewan	6	8

Angel Tree camp partners

^{* &}quot;Others" refer to non Correctional Services Canada organizations. The organizations can be pseudo-custodial (E.g. a residential rehab location with conditions on leaving property) to be considered for this category.

^{**} Number represents approved and active volunteers, and Angel Tree sponsors.

[†] Number may represent the same participant multiple times

if the participant engages in multiple programs.

^{**} Community offices consist of parole, probation, discharged planners ...etc.

New look - Same mission

In 2022, PFC launched a new look and tagline through the incredibly generous gift of friends near to the ministry. A world-class branding company helped to search and research our work among our varied stakeholders. The outcome is a fresh, meaningful, current look that communicates the depth of this complex ministry.

A logo similar to the one on the right can be seen in many countries worldwide by Prison Fellowship ministries that are members of or known to Prison Fellowship International. Together, we form the largest prison ministry organization in the world. Several countries have changed the logos representing the work more locally to each country, but our support of each other and network remains intact.



OUR NEW LOGO CONSISTS OF THREE PILLARS

There are several layers of meaning in these pillars. For example, PFC serves prisoners, ex-prisoners, and their families. Some prisoners wear green uniforms, and some wear orange; they are all hoping to see the blue sky of freedom. The raggedness of the pillars speaks to the fragility of those we serve. The Scottish preacher George MacDonald reminds us that 'Christ was crucified between two criminals, not two candlesticks.' A cross aptly appears in the middle of our logo. Although they are ragged, these pillars stand straight, and this is the meaning of Biblical justice; God takes what has fallen over and stands it up straight. Elements of these are found in the four PFC program brands below.



Scan this QR Code to see PFC's Brand Story video





Scan this QR Code to visit the new website











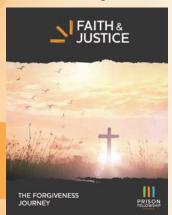






PFC's Faith & Justice Program includes foundational curriculums that provide prisoners with an awareness and connection to their spiritual core and God through Bible study, life skill programs, and restorative justice opportunities.

These programs provide reflection and learning opportunities based on Biblical teachings. This program is designed to challenge criminal thinking and behaviours while opening prisoners to God's love and plan for redemption. These programs explore the Gospels, take a comprehensive look at forgiveness, and help prepare



a Christ-centered path for reintegration and learning to live restoratively in community.

This year, PFC completed revised

editions of the Faith & Justice Program curriculums: *The Forgiveness Journey (TFJ)* and *The Re-Entry Journey (TRJ)*. As institutions reopened, PFC began offering both programs in prisons across Canada.

PFC fully completed the translation of all current materials to French. This is especially needed in Quebec and New Brunswick. With the support of our francophone Regional Manager and two Montreal-based translators, all curriculum and marketing materials, the website and Church and institutional communications were translated.

This year, PFC finished the production of *The Forgiveness Journey* videos to accompany the curriculum sessions. These videos contain testimonials, reflections, and insights on forgiveness from several chaplains, prisoners, volunteers, and others. These insights draw out conversation points from each session and challenge prisoners to think Biblically.



The participant was very thankful for the program and volunteers. He said this program had helped him immensely during his time in prison. It gives him something to help him endure the hard days, and it is also helping him grow and study the Word more. He said he could already see a difference in himself."

PFC IN-PRISON VOLUNTEER

Earlier in the year, in Ontario, before COVID restrictions were lifted, PFC facilitators started delivering programs to prisoners through Zoom at Toronto South Detention Centre. As soon as restrictions were lifted, PFC's volunteers were invited to begin in-person programs again. *The Forgiveness Journey* curriculum is active in many institutions.

The Forgiveness Journey is a critical curriculum as it guides participants into a deeper understanding of God's unconditional love for His people and the grace and forgiveness expressed by His love.

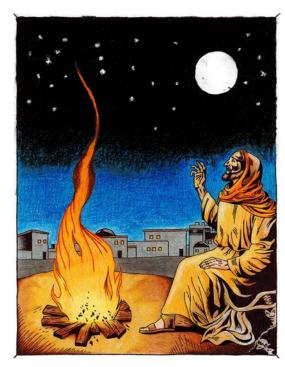
Over the past year, PFC increased its capacity throughout Alberta. We met several new chaplains and pastors and engaged various churches new to PFC in prison ministry. As a result of this engagement, PFC volunteers will begin

delivering Faith & Justice programs in four new remand centres and institutions in the province.

PFC has been piloting innovative ideas for the ministry. PFC helped set up a clothing depot at Vanier Women's Centre in Ontario for prisoners being released, with the goal of conducting Bridgecare assessments for those interested. PFC is currently offering placement opportunities for pastoral care & spiritual formation students from Wycliffe seminary to further our mission of equipping the Church in response to the issue of crime and the restoration of offenders.

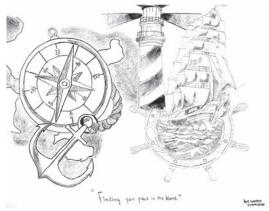
Art allows individuals to express themselves effectively and positively. In 2022, PFC partnered with the Manitoba Multifaith Council and sponsored an art contest event for prisoners incarcerated in Manitoba's provincial correctional centres. Since 2010, The Manitoba Multifaith Council has been sponsoring an art contest to help prisoners explore the creative talent many of them have. Artists were tasked with presenting a drawing that reflected the 2022 theme, *Pathway to Change*.

The entries were phenomenal, and the participants enjoyed the opportunity to express themselves positively.



Even when I'm down and out, Jesus is always there for me; he's helping me change to think like a man finally. And he sees my future with my daughter and my family."

ART CONTESTANT



The drawing presented here represents a certain individual who wishes to change their life. The idea of the boat is to symbolize a person's journey or pathway to change. Everyone knows that change is hard and difficult to come by.... A lighthouse is a guide for travellers and lights a pass for them. It will keep you away from any rocks that might be a danger to you.... A compass will lead you in the right direction and assist you in staying on track so that you don't waver from your mission. The map on the compass's background signifies the individual finding their place in the world. And the anchor keeps the individual grounded once they reach their destination. I enjoyed the process of work and appreciated the opportunity to enter this contest."

YOUTH ART CONTESTANT



Spiritual Friendship and Prayer

PFC By Phone came
into being through
the Spirit's leading
when prisoners
had no in-person
contact with family,
friends, or volunteers
during COVID.

Yet, even with the lifting of the strict COVID restrictions and the re-opening of the institutions to volunteers, occasional prison lockdowns are a reality from time to time for various reasons, including security checks, staff shortages, and temporary COVID resurgences. These lockdowns sometimes result in prisoners not seeing family or volunteers face-to-face for extended periods. PFC By Phone remains a viable way for prisoners to connect with volunteers for prayers, spiritual friendship, and conversations.

In partnership with Corrections Services
Canada (CSC), PFC is pleased to report
that PFC by Phone began to roll out
nationally in the federal system in
September. This will double the number of
institutions partaking in the program. PFC
has a trained group of willing and eager
French-speaking volunteers to take calls
from across Canada, including bilingual
calls. Here is a highlighted call from a
Quebec volunteer:

This was the second time I spoke to this caller, so we spoke about previous and new concerns. He is anxious about his release next week. He has lost his apartment and is homeless. He wanted prayer for a good job, a place to stay when he is out of prison, and peace for his mother. He feels he has let her down. I prayed with him, and he was very thankful for this ministry. I shared with him a few Psalms (103 & 107), which he says he will read tonight."

PFC BY PHONE VOLUNTEER

In 2022, PFC connected with the Ministry of Justice in Alberta and presented the program to key personnel at the ministry. PFC also sent follow-up materials on the program with glowing references from other provinces. Through this process, we were also able to leverage our excellent relationship with the provincial coordinating chaplain in Alberta, who represents the chaplains at eight adult jails and the two youth centres across the province and is a promoter of PFC by Phone.

Praise God for the work He has been doing in James' life. James says he's very grateful and encouraged by the Christ-centered conversations he has had with volunteers. It has really helped him to be at peace and grow in his faith. As he gets closer to his release, he is praying that he will have success finding a good job and getting himself settled."

PFC BY PHONE VOLUNTEER



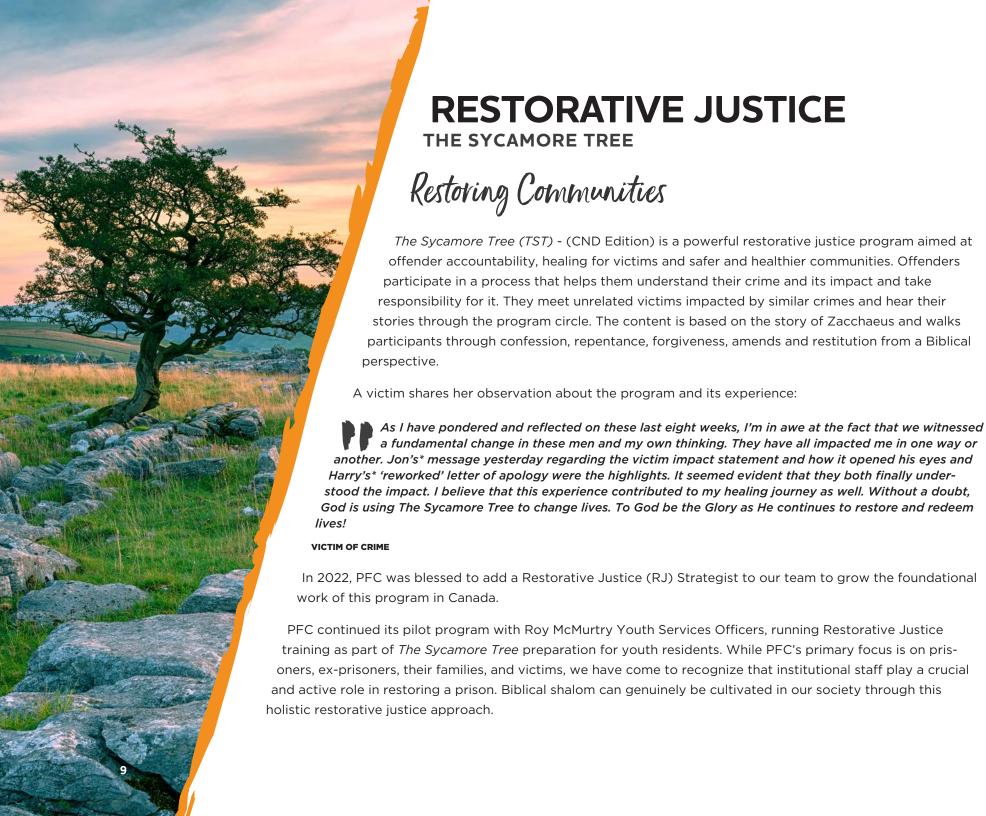
Sam called today. We hadn't spoken for a few weeks, so he wanted to touch base with me. I genuinely believe Sam is on fire for the Lord. For the first several minutes, he praised the Lord, thanking Him for everything He had provided and for the many blessings he had received throughout his life, including his time in prison. Over the year, Sam and I have developed a good rapport over the telephone; I was comfortable enough to ask him if he would pray for me this time. He agreed right away and began praying. We refer to each other as brothers in Christ and believe that one day we will meet in Heaven and rejoice to praise God."

PFC BY PHONE VOLUNTEER

This caller said he was down. He is experiencing a difficult relationship with his wife and cannot speak to his kids. He feared that his mistakes would negatively affect his children. I encouraged him to pray for his kids and let him know that God could heal the hurts and protect them. I shared my testimony briefly with him, and he was encouraged by it."

PFC BY PHONE VOLUNTEER





Offenders who participated in TST share the impact of the program on them:

This course brought on a lot of emotions for me. I realized the terrible harm I've caused, not only through my crime but also by how I lived before coming to prison. I now know and recognize the seriousness of my crime, and it made me want to be a better person. At some point in the course, I felt judged, but later I realized it was from within me, not from the group. It helped me understand that everyone has flaws and I'm not alone. You guys have changed so many lives through this program. The best thing about my incarceration was this moment here.

PARTICIPATING OFFENDER

This course was beneficial. What helped the most was the victim's impact statement. It was an eye-opener about the hurt and pain I have caused, the years it took for the victim to heal, and the multiple indirect victims. It made me realize how much I had been suppressing my feelings for so long. Once I told my story, I felt a burden lift off of me that I didn't even realize existed until now. In this course, no one was judging us; we were all here to help each other. This course gave me hope that things could improve and that God has a plan for me no matter what happens. I realize now how I have sinned against God and people. My faith is stronger, and I trust God in what may come next.

PARTICIPATING OFFENDER





Building Safer Communities

Spencer* took a deep breath as he shared his story,

I keep getting locked up in this cycle of going to prison and then getting released, only to end up back here again. I don't know how to break out of it. Every time I come in, I get closer to God and learn what I need to do to change my ways. But as soon as I'm back on the outside, everything changes. Here, I have time to think and reflect. I can read the Bible and study Scripture with my friends on the range. But out there, I'm on my own. I have no support. It's scary out there."

Spencer's story is not unique. The dread of getting released from prison is a sentiment many soon-to-be-released prisoners share.

Men and women
released from prison
often do not have the
tools or the resources
to help them on
the outside. PFC's
Bridgecare program
helps provide the
support they require for
a successful community
reintegration journey.

In 2022, PFC's Bridgecare program expanded to include introductory weekly visits with clients before their release "through the plexiglass." This development is noteworthy because it allows teams to solidify client connections before release.

While our court system has been experiencing delays with individuals getting released, I have witnessed God working through them greatly while they wait. the encouragement they have received from the Lord during this waiting period is wonderful. A client, Samantha, talks about how she regularly reads Scripture to fill her time as she waits and how that has given her lots of peace. You can see the light shining in their life. They have caught on to what Jesus can do in their lives. At a time when they should be frustrated, they are at peace."

A BRIDGECARE VOLUNTEER

With each new client, PFC has the potential to meet new parole or probation officers and grow this crucial network for ongoing Bridgecare support. Parole officers support this program which also benefits their work and, most importantly, their clients.

In late summer, the National Parole Union of Safety & Justice Employees affirmed their support by providing a grant to increase the number of Bridgecare clients in Quebec. This vote of confidence from Parole employees has encouraged staff, clients, and donors of the program.

In key cities across Canada, the Federal Government employs Faith & Community Reintegration Program (FCRP) chaplains. These individuals help those leaving Federal institutions with their faith journeys, specifically assisting them in finding faith communities according to their interests. PFC has been striving for the Bridgecare program to be the primary program to which FCRP chaplains direct their Christian clients. In 2022, PFC made deep connections with the FCRP chaplains in Edmonton and Calgary. In the Fall, as a direct result of these connections, PFC received referrals for soon-to-be-released individuals at the Edmonton Institute for Women.

In Eastern Ontario, Bethel House is a place that provides stable, secure, and drug-and-alcohol-free transitional housing for men who are in recovery. In partnership with PFC, we provided trained facilitators to run PFC programs with newly released men. PFC volunteer leaders have been facilitating *The Re-Entry Journey* curriculum, where deep and meaningful conversations are happening. This summer, the group increased to four released prisoners who regularly attended.

A Bridgecare client has been an absolute blessing to me. He has been bringing more people who are not Christian to The Re-entry Journey in community. One of those guys has expressed a deep desire to be baptized, and he continues to attend the meeting. It is absolutely encouraging to see one of our clients spreading the gospel with such fire; it is amazing to witness."

PFC REGIONAL MANAGER

The Nova Women's Centre in Truro developed a process for connecting to our Bridgecare program for volunteer matchups. PFC recruited volunteer teams of two on standby for those being released with an interest in learning more about Jesus Christ. To date, we have made connections in Halifax, Cape Breton, and St John's (Newfoundland).





Reconciliation and restoration for prisoners and ex-prisoners are not complete without supporting their families, particularly their children. The Angel Tree program offers opportunities for children to feel connected to their parents and develop their skills and gifts.



ANGEL TREE CHRISTMAS 2021

Incarcerated parents and their children often struggle to maintain relationships. The Angel Tree Christmas program helps bridge that gap by connecting church communities and individuals with families of prisoners. When a child receives a gift with a personal message from their mom or dad, it reminds them that they are not

forgotten. It helps turn what may be a painful milestone in their life into a moment they will remember forever with delight. This program brings children joy during the holiday season and helps strengthen the bond between parent and child.

Delivering Christmas gifts to children is a sacred opportunity to see the isolating effects of crime being met with the love of Christ through neighbours and community.









ANGEL TREE CHILDREN

SPONSORS PURCHASED GIFTS

SPONSOR CHURCHES

INSTITUTIONS

NEW INSTITUTIONS PARTICIPATED

FAMILIES INCLUDED

In 2022, PFC's V.P. of Programs and Mission had an opportunity to visit institutions in B.C. During this visit, she had face-to-face conversations with four Angel Tree Dads. These fathers knew the exact details of the Christmas gifts given to their kids on their behalf. They shared their gratitude for connecting and building positive relationships with their children.

It was so meaningful for the kids to get a gift from their dad and know that it came from him. Especially after a year with no visits and fewer phone calls, it was special that he provided something for them.

ANGEL TREE CHRISTMAS CAREGIVER

Angel Tree Kids across Canada

196

217

AI RERTA

505 SASKATCHEWAN

654

69 NOVA SCOTIA

1366

53 NEWFOUNDLAND

187

16

129

YUKON NORTHWEST

32

The kids were over the moon to find out they were getting a gift from daddy. It was a big deal to actually get something from him, not from him through me. And the couple that dropped off the gifts was lovely. We've participated for a few years and think this is a great program, and getting a contribution from dad over Christmas is really meaningful.

ANGEL TREE CHRISTMAS CAREGIVER

When delivering the gift, the child's mom asked me to come in and pray with her and her daughter. We prayed the Lord's prayer together, and I prayed for this family. This was the first time a gift receiver asked to pray together! It is a blessing for me to prayerfully prepare their gifts, plan, and visit them on Christmas eve to share the joy and love of the Christmas season.

ANGEL TREE CHRISTMAS SPONSOR

The daughter was shocked when I said the gift was from her dad but then delighted. Seeing how happy and surprised the child was was a humbling experience. I had amazing conversations with the caregiver on the phone beforehand.

ANGEL TREE CHRISTMAS SPONSOR





ANGEL TREE CAMPING 2022

PFC's Angel Tree Camping program is an exciting and positive opportunity for kids of incarcerated parents to connect with other peers through a day or an overnight accredited Christian camp experience while learning about God's love for them.

I learned how to roller skate. I learned about God. I learned that no one is perfect. I am learning to follow my dreams and that God is always with me. The staff were super nice. They made me feel better about myself. I really hope to go back."

CAMPER

This is an amazing opportunity for my child. I am very grateful to be able to send my son to experience this that he otherwise would not be able to experience due to financial hardships. Thank you."

ANGEL TREE CAMPING CAREGIVER

In 2022, we had a staff testimony that illustrates the overall depth and meaning of this program:

MEET ZANDER*

My daughter was at an overnight leadership training program for summer camp at one of PFC's Angel Tree partner camps. I was up there recently to whisk her to a cottage for some R&R.

That day, Angel Tree was top of mind for me because one of the Angel Tree kids was at the same camp during that time. He was not only funded through Angel Tree for four weeks of Leadership Training at camp, but he had also passed their extensive interview process, which is excellent skills training in itself.

He was glad to chat with me, and we talked about the week and the swimming they had been doing for certification.

Then he paused and said, "I'm very anxious right now. The bus is dropping me off at an ONroute restaurant, where a person from Children's Aid Services will meet me to get me back to the group home. The problem is I have never met the person, and I'm nervous that I don't know what she looks like, and I don't know if she will be there."

It was such a normal conversation, and then it wasn't.

182

52
ACCREDITED CHRISTIAN CAMPS

51

692

CAMP SUPPORTERS

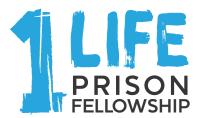


The following week, I had a chance to chat with Zander's currently incarcerated mom. Zander has been an Angel Tree kid through Christmas and Camping for six years. He is in close contact with his mom by phone and pre-Covid visits. They are close, but she has been incarcerated for years. According to his mom, Zander has struggled with anxiety, self-harm, and previous gang involvement before turning a new leaf.

While all kids may be worried about the things we might expect from camp, like will the food be good or will I make friends, Angel Tree kids are often dealing with a suite of other issues as well that require an additional level of resilience to push forward.

Thankfully, when the camp staff member rejoined my conversation with Zander that day, she mentioned she was in contact with Children's Aid and would ask for a picture so that Zander would recognize the person at the ONroute.

I understood loud and clear from his mom on behalf of Angel Tree and camp that these supports are critical and can drastically change outcomes.



The Long Pathway To Freedom

400 INDIVIDUALS
ARE RELEASED BACK
INTO CANADIAN
SOCIETY EACH DAY.

When a person is released after spending time in prison, their release comes with complex and daunting emotions – lost time, a lack of confidence and the effect of stigma. The isolation can be painful. It can feel like no one knows or cares about them. This can lead to addiction relapse, debilitating shame, homelessness and possibly recidivism. There are many pitfalls for those without support systems in place.

RELEASED INDIVIDUALS

BY PERCENTAGE

Experience homelessness or are in unstable accommodations.

Experience barriers to finding a job because of a criminal record.

70% of federal offenders have engaged in problematic use of alcohol and other drugs one year or less before their incarceration.

deal with Mental Health Problems (including anxiety and depression).

of federal inmates return to prison before their warrant expiry date.

PFC's 1LIFE Simulation focuses on the first thirty days out of prison. Within this four-hour interactive event, participants are challenged to achieve stable housing, job, and community to survive on the outside. Participants put themselves in the ex-prisoners' shoes as they enter the community.



Teams have a chance to debrief the event together, discussing how the greater community can help make a difference and reduce recidivism – resulting in lower criminal justice costs, lower victimization, and improved well-being of Canadian communities as a whole.

In June, PFC hosted four 1 Life events

PFC hosted two 1LIFE Events for the greater community in Winnipeg. Fifty-one people attended, including partner organizations, volunteers, and other interested community members. Among the valued guests were Winnipeg's chief of police, a member of Parliament and several ex-prisoners. Their thoughtful perspective and



open-mindedness about the system and the potential for change and transformation were encouraging.

In Kingston, PFC hosted the 1LIFE event with thirty-three participants attending. The was very encouraging and included representation from almost every institution. During the event, the Mayor of Kingston endorsed faith-based community integration and PFC programs in general.

On St. Jean Baptiste day, PFC hosted a 11 if e simulation event in Quebec. Twenty-five people attended the challenge to "survive the first 30 days after being released from prison or jail". The event was well-received by volunteers, church representatives and associates and led directly to a budding partnership with an influential institutional chaplain.



ANGEL TREE In September 2022, PFC ran its RIDE FOR HOPE

annual Ride For Hope Event. Across the country, individuals, families, friends, and church members came

together in person or virtually to show their love and support for PFC's Angel Tree programs.

The annual Angel Tree Ride for Hope event was an enthusiastic day of connection and community in Kingston with people lingering at the start, enjoying a lunch together, and then chatting at the end of the route. In Winnipeg, the event, included three volunteers and three former prisoners among many others. One of the highlights was when a group from Celebrate Recovery arrived - PFC had spoken at their event the day before. An ex-prisoner gave a testimonial about the importance of Angel Tree Camping to himself and his little girl.

In Montreal most participants walked, and more people approached the organizers to ask about the event for future rides/walks.

Alberta hosted a virtual event, where anyone can join from wherever they are. Participants expressed highlights of the day:

We started with prayers and walked from our house to the mall, gave out some information bulletins and returned to our house. It was a blessed and rewarding time.

PARTICIPANT



DONOR APPRECIATION AND ENGAGEMENT

TORONTO ISLANDS

In August, PFC set sail off the harbour of Toronto to host a regatta race between three sailboats across Lake Ontario. Each boat represented a PFC program.

Following the race, attendees enjoyed a cookout on Wards Island. This unique event was designed to live in the hearts and minds of those who support our ministry – bringing beauty, levity and joy into the lives of those who are otherwise always willing to delve into the complex, dark areas of prison ministry.







Partnerships

We are thrilled to be partnering with the following organizations to help bring reconciliation to Canadian Communities.





WHITESTONE

Thank you! TO OUR DONORS

At PFC, we are all grateful for the community of partners who selflessly gave their time, talent, and treasure, as well as prayers in support of this life-changing ministry in 2021/2022. Your ongoing dedication to prisoners, ex-prisoners, and their families shone light through the darkness of incarceration and brought hope to many who have otherwise been hopeless. Thank You!











GLOBAL GOALS JAM

In 2015, government leaders and representatives from around the world met at the United Nations headquarters in New York to develop a new set of United Nations global Sustainable Development Goals. The Agenda For Sustainable Development was drafted with seventeen Sustainable Development Goals with 169 associated targets to be implemented by 2030.

This Agenda is unprecedented in magnitude and breadth and is accepted worldwide by both developed and developing countries. The Agenda contains a plan of action addressing issues to strengthen the socio-economic and environmental well-being of people and the world.

Since 2015, work has been done to help meet the Agenda, and an annual report is prepared to provide a global overview of the progress toward implementing the Agenda.

To further the progress towards implementation of the Agenda, learning and

solving local challenges is critical. As a result, in 2016, Global Goals Jam was launched. Global Goals Jam is an annual event that takes place in regional settings worldwide. People with diverse skills collaborate in each event to solve local challenges relevant to their local context. The learnings from the events directly impact the progress toward the 2030 Agenda For Sustainable Development.

In 2022, Queen's University's Smith School of Business hosted a Global Goals Jam and invited Western University's Ivey Business School to join them. The schools chose a local organization for a case study competition. Four teams of MBA students competed to present a solution to the selected organization, helping to address one of the seventeen particular Global



Goals—Sustainable cities and communities.

Prison Fellowship Canada was chosen as the organizational case study for the event because of our established focus on combating recidivism locally through PFC's Bridgecare program. The objective of the challenge was for each MBA school in Ontario to present its ideas and solutions on how PFC might address some of the inherent growth challenges facing the Bridgecare program from a strategic, tactical, and logistical perspective.

PFC was thrilled to be chosen and to participate as one of the judges in the Queens competition. Copies of all four case study presentations were provided, and PFC now has an opportunity to explore the feasibility of deploying the proposed solutions.

We must rise higher to rescue the Sustainable Development Goals – and stay true to our promise of a world of peace, dignity, and prosperity on a healthy planet.

ANTÓNIO GUTERRES SECRETARY-GENERAL UNITED NATIONS

FINANCIALS

STATEMENT OF OPERATIONS FOR THE YEAR ENDED SEPTEMBER 30. ↑/♦ 2021-22 YEAR COMPARISON

REVENUES	2022		2021
Contributions	1,309,213	^	1,029,559
Wage Grant	19,998	^	7,475
Investment Income	2,017	^	804
	\$ 1,331,228	^	\$ 1,037,838
EXPENSES			
Ministry Programs	960,206	^	821,289
Public Ministry	80,335	^	69,014
Ministry Development	35,761	^	27,154
Total Ministry Programs	\$ 1,076,302	^	\$ 917,457
Administration and Overhead	138,781	^	129,696
Fundraising	113,023	^	50,946
	\$ 1,328,106	^	\$ 1,098,099
EXCESS OF REVENUES			
Net Profit	3,122	^	3,053
Gain (loss) on Foreign Exchange	274	^	-2,238
Excess of Revenue over Expense	\$ 3,396	个	\$ 815
NET ASSETS - Beginning	\$ 3,396 \$ 262,033		\$ 815 \$ 261,218

BOARD OF DIRECTORS

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SALLY SCHROEDER

BOARD DIRECTOR

DIANE RUNDLE

BOARD DIRECTOR - HR

JONATHAN LEWIS

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BRIDGECARE COORDINATOR,
TORONTO-WOMEN

JENNIFER SMITH

RESTORATIVE JUSTICE PROGRAM STRATEGIST

GENEVIEVE AUCLAIR

TRANSLATOR

CAMILO RODRIGUEZ

TRANSLATOR

"IT IS BECAUSE OF HIM THAT YOU ARE IN CHRIST JESUS, WHO HAS BECOME FOR US WISDOM FROM GOD—THAT IS, OUR RIGHTEOUSNESS, HOLINESS AND REDEMPTION."

1 Covinthians 1:30

*All names have been modified to maintain the privacy of individuals



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